

2008 U.S. CAR RENTAL MARKET FLEET, LOCATIONS, AND REVENUE

COMPANY	U.S. CARS IN SERVICE (AVG.) 2008	# U.S. LOCATIONS	2008 REVENUE (EST.)	2007
Enterprise Rent-A-Car ¹	627,314	6,159	\$7.5B	\$7.1B
Hertz ²	311,000 ³	2,920 ³	\$3.86B ³	\$3.9B ³
National Car Rental/Alamo Rent A Car ²	226,717	647	\$2.9B	\$2.9B
Avis Rent A Car ²	220,000 ³	1,285 ³	\$3.2B ³	\$3.1B
Dollar Thrifty Automotive Group ²	140,184	609	\$1.65B ³	\$1.68B
Budget Rent A Car ²	155,000 ³	1,003 ³	\$1.6B ³	\$1.5B
Advantage Rent-A-Car ²	15,000	45	\$136M ³	\$220M ³
U-Save Auto Rental System Inc. ²	11,500	380	\$98M ³	\$102M ³
Payless Car Rental System Inc. ²	10,000	41	\$100M	\$100M
ACE Rent A Car ²	9,000	101	\$97M	\$97M
Fox Rent A Car ²	8,700	29	\$81M	\$78M
Rent-A-Wreck of America ²	5,775	222	\$36M	\$41M
Triangle Rent-A-Car ¹	5,500	30	\$45M	\$45M
Affordable/Sensible ²	4,000	210	\$36M	\$36M
Independents ^{2,4}	63,000 ³	6,200 ³	\$540M ³	\$590M ³
TOTAL	1,812,690	19,881	\$21.879B	\$21.489B

Statistics based on company-provided data, public documents, industry research and ARN estimates. Revenue comes from U.S. car rental operations only.

¹ Fleet and U.S. locations are solely corporate owned. No franchise operations.

² Fleet, location and revenue numbers represent entire U.S. operations, including franchises.

³ ARN estimates.

⁴ Independents estimates based on available U.S. Census Bureau figures and adjustments for recent closures and consolidation.

Alamo Rent A Car, Enterprise Rent-A-Car and National Car Rental are part of the Enterprise family of companies, which ended its fiscal year July 31, 2008.