

## 2009 U.S. CAR RENTAL MARKET FLEET, LOCATIONS, AND REVENUE

COMPANY	U.S. CARS IN SERVICE (AVG.) 2009	# U.S. LOCATIONS	2009 REVENUE EST. (in millions)	2008 REVENUE (in millions)
Enterprise Holdings (Includes Alamo Rent A Car, Enterprise Rent-A-Car, National Car Rental)	842,376	6,113	\$10,700	\$10,400
Hertz	286,000 <sup>2</sup>	1,700 <sup>2</sup>	\$3,310 <sup>2</sup>	\$3,670 <sup>2</sup>
Avis Budget Group	300,000	2100	\$3,940 <sup>2</sup>	\$4,700
Dollar Thrifty Automotive Group	106,245	600	\$1,520 <sup>2</sup>	\$1,690
U-Save Auto Rental System Inc.	11,000	350	\$102 <sup>2</sup>	\$98 <sup>2</sup>
Payless Car Rental System Inc.	9,000	38	\$100	\$100
ACE Rent A Car	8,500	88	\$92	\$97
Fox Rent A Car	7,700	16	\$91	\$81
Rent-A-Wreck of America	5,075	195	\$32	\$36
Triangle Rent-A-Car <sup>1</sup>	4,200	27	\$40	\$41
Affordable/Sensible	3,852	198	\$35	\$35.5
Independents <sup>3</sup>	53,500 <sup>2</sup>	5,200 <sup>2</sup>	\$502 <sup>2</sup>	\$540 <sup>2</sup>
<b>TOTAL</b>	<b>1,637,448</b>	<b>16,625</b>	<b>\$20.464B</b>	<b>\$21.489B</b>

Statistics based on company-provided data, public documents, industry research and ARN estimates. Revenue comes from U.S. car rental operations only. Fleet, location and revenue numbers represent entire U.S. operations, including franchises.

<sup>1</sup> Fleet and U.S. locations are solely corporate owned. No franchise operations.

<sup>2</sup> ARN estimates.

<sup>3</sup> Independents estimates based on available U.S. Census Bureau figures and adjustments for recent closures and consolidation.

Alamo Rent A Car, Enterprise Rent-A-Car and National Car Rental are part of the Enterprise Holdings, which ended its fiscal year July 31, 2009.