

2007 U.S. CAR RENTAL MARKET

FLEET, LOCATIONS AND REVENUE

COMPANY	U.S. CARS IN SERVICE (AVG.) 2007	# U.S. LOCATIONS	2007 REVENUE (EST.)	2006
Enterprise Rent-A-Car ²	643,289	6,131	\$7.1B	\$6.8B
Hertz ¹	327,200 ³	2,850 ³	\$3.94B ³	\$3.77B ³
National Car Rental/Alamo Rent A Car ¹	232,892	662	\$2.9B	\$2.7B
Avis Rent A Car ¹	204,200 ³	1,200 ³	\$3.1B ³	\$2.9B
Dollar Thrifty Automotive Group ¹	167,000	606	\$1.58B ³	\$1.459B
Budget Rent A Car ¹	143,600 ³	850 ³	\$1.6B ³	\$1.5B
Advantage Rent-A-Car ¹	20,000	108	\$220M	\$155M
U-Save Auto Rental of America Inc. ¹	11,800	390	\$102M	\$98M
Payless Car Rental System Inc. ¹	10,000	41	\$100M	\$95M
ACE Rent A Car ¹	9,000	85	\$92M	\$110M
Fox Rent A Car ¹	8,700	29	\$78.72M	\$62.34M
Rent-A-Wreck of America ¹	7,280	280	\$52M	\$48M
Triangle Rent-A-Car ²	6,000	30	\$47.5M	\$45M
Affordable/Sensible ¹	5,000	225	\$36M	\$36M
Independents (3,000) ¹	65,500 ³	3,275 ³	\$59M ³	\$634.5M ³
TOTAL	1,861,461	16,762	\$21.54B	\$20.413B

Statistics based on company-provided data, public documents, industry research and ARN estimates.

Revenue comes from car rental operations only.

¹ Fleet, location and revenue numbers represent entire U.S. operations, including franchises.

² Fleet and locations are solely corporate owned. No franchise operations.

Enterprise fiscal year ends July 31.

³ ARN estimates.

Independents estimates based on available U.S. Census Bureau figures and adjustments for recent closures and consolidation.