

2009 U.S. CAR RENTAL MARKET FLEET, LOCATIONS, AND REVENUE

COMPANY	U.S. CARS IN SERVICE (AVG.) 2009	# U.S. LOCATIONS	2009 REVENUE EST. (in millions)	2008 REVENUE (in millions)
Enterprise Holdings (Includes Alamo Rent A Car, Enterprise Rent-A-Car, National Car Rental)	842,376	6,113	\$10,700	\$10,400
Hertz	286,000 ²	1,700 ²	\$3,310 ²	\$3,670 ²
Avis Budget Group	300,000	2100	\$3,940 ²	\$4,700
Dollar Thrifty Automotive Group	106,245	600	\$1,520 ²	\$1,690
U-Save Auto Rental System Inc.	11,000	350	\$102 ²	\$98 ²
Payless Car Rental System Inc.	9,000	38	\$100	\$100
ACE Rent A Car	8,500	88	\$92	\$97
Fox Rent A Car	7,700	16	\$91	\$81
Rent-A-Wreck of America	5,075	195	\$32	\$36
Triangle Rent-A-Car ¹	4,200	27	\$40	\$41
Affordable/Sensible	3,852	198	\$35	\$35.5
Independents ³	53,500 ²	5,200 ²	\$502 ²	\$540 ²
TOTAL	1,637,448	16,625	\$20.464B	\$21.489B

Statistics based on company-provided data, public documents, industry research and ARN estimates. Revenue comes from U.S. car rental operations only. Fleet, location and revenue numbers represent entire U.S. operations, including franchises.

¹ Fleet and U.S. locations are solely corporate owned. No franchise operations.

² ARN estimates.

³ Independents estimates based on available U.S. Census Bureau figures and adjustments for recent closures and consolidation.

Alamo Rent A Car, Enterprise Rent-A-Car and National Car Rental are part of the Enterprise Holdings, which ended its fiscal year July 31, 2009.