2011 U.S. CAR RENTAL MARKET FLEET, LOCATIONS, AND REVENUE

COMPANY	U.S. CARS IN SERVICE (AVG.) 2011	# U.S. LOCATIONS	2011 U.S. REVENUE EST. (in millions)	2010 U.S. REVENUE (in millions)
Enterprise Holdings (Includes Alamo Rent A Car, Enterprise Rent-A-Car, National Car Rental)	920,861	6,187	\$11,100	\$9,800
Hertz (Includes Advantage Rent-A-Car)	320,000³	2,500³	\$4,24I ³	\$4,081 ³
Avis Budget Group	285,000	2,300	\$4,110 ³	\$3,900
Dollar Thrifty Automotive Group	118,000	445	\$1,645 ³	\$1,628
U-Save Auto Rental System Inc.	11,500	325	\$1183	\$1023
Fox Rent A Car ¹	11,000	13	\$140	\$110
Payless Car Rental System Inc.	10,000	32	\$135	\$118
ACE Rent A Car	9,000	90	\$100	\$100
Zipcar	7,400³	1285	\$1783	\$1433
Rent-A-Wreck of America	5,500	181	\$37	\$35
Triangle Rent-A-Car ²	4,200	28	\$40	\$40
Affordable/Sensible	3,300	179	\$32 ³	\$34 ³
Independents ⁴	55,000³	5,350³	\$520³	\$500³
TOTAL	1,760,761	17,758	\$22.396B	\$20.591B

Statistics based on company-provided data, public documents, industry research and ARN estimates.

Revenue comes from U.S. car rental operations only. Fleet, location and revenue numbers represent entire U.S. operations, including franchises.

The Alamo Rent A Car, Enterprise Rent-A-Car and National Car Rental brands are part of Enterprise Holdings, which ended its fiscal year July 31, 2011.

Does not include affiliate operations.

² Fleet and U.S. locations are solely corporate owned. No franchise operations.

³ ARN estimates.

⁴ Independents estimates based on available U.S. Census Bureau figures and adjustments for recent openings, closures and consolidation.

⁵ Areas of coverage