2016 U.S. CAR RENTAL MARKET FLEET, LOCATIONS AND REVENUE

COMPANY	U.S. CARS IN SERVICE (AVG.) 2016	# U.S. Locations	2016 U.S. REVENUE EST. (in millions)	2015 U.S. REVENUE (in millions)
Enterprise Holdings (Includes Alamo Rent A Car, Enterprise Rent-A-Car, National Car Rental)	1,293,027	6,400	\$15,314	\$13,880
Hertz (includes Dollar and Thrifty)	489,800	4,4355	\$6,100 ³	\$6,350
Avis Budget Group (includes Payless, not Zipcar)	375,000³	3,400³	\$5,550 ³	\$5,445 ³
Fox Rent A Car ¹	19,000	20	\$240	\$225
Advantage Rent-A-Car ²	30,000	73	\$325	\$325
ACE Rent A Car	12,000	59	\$100	\$100
U-Save Auto Rental System (owned by FSNA)	12,000	141	\$123 ³	\$123 ³
International Franchise Systems (Rent-A-Wreck of America, Priceless & Nextcar)	5,500	151	\$46	\$44
Affordable/Sensible	3,720	190	\$32 ³	\$32 ³
Independents ⁴	73,000³	5,600³	\$595 ³	\$585³
TOTAL	2,313,027	20,469	\$28,425	\$27,109

Statistics based on company-provided data, public documents, industry research, and ARN estimates.

Revenue comes from U.S. car rental operations only. Fleet, location and revenue numbers represent entire U.S. operations, including franchises.

Enterprise Holdings ended its fiscal year July 31, 2016.

¹ Does not include affiliate operations. Fleet and U.S. locations are solely corporate owned. No franchise operations.

² Fleet and U.S. locations are solely corporate owned. No franchise operations. Advantage acquired E-Z in 2015.

³ ARN estimates.

Independents estimates based on available U.S. Census Bureau figures and adjustments for recent openings, closures and consolidation. Independents include Sixt and Silvercar.

⁵ Locations as reported by Hertz include kiosks.