

## 2013 U.S. CAR RENTAL MARKET FLEET, LOCATIONS AND REVENUE

COMPANY	U.S. CARS IN SERVICE (AVG.) 2013	# U.S. LOCATIONS	2013 U.S. REVENUE EST. (in millions)	2012 U.S. REVENUE (in millions)
Enterprise Holdings (Includes Alamo Rent A Car, Enterprise Rent-A-Car, National Car Rental)	979,370	6,045	\$11,900	\$11,500
Hertz (includes Dollar Thrifty)	488,000 <sup>3</sup>	5,900	\$6,300 <sup>3</sup>	\$5,200 <sup>3</sup>
Avis Budget Group (includes Zipcar and Payless)	344,000	3,100	\$5,200 <sup>3</sup>	\$4,600
Advantage Rent-A-Car (owned by FSNA)	24,000	72	\$60 <sup>3</sup>	\$190 <sup>3</sup>
Fox Rent A Car <sup>1</sup>	18,000	18	\$205	\$205
U-Save Auto Rental System (owned by FSNA)	11,500	125	\$118 <sup>3</sup>	\$118 <sup>3</sup>
ACE Rent A Car	10,000	92	\$100	\$100
Rent-A-Wreck of America	5,800	188	\$41	\$40
Triangle Rent-A-Car <sup>2</sup>	4,000	29	\$40	\$40
Affordable/Sensible	3,500	185	\$32 <sup>3</sup>	\$32 <sup>3</sup>
Independents <sup>4</sup>	62,000 <sup>3</sup>	5,450 <sup>3</sup>	\$550 <sup>3</sup>	\$545 <sup>3</sup>
<b>TOTAL</b>	<b>1,950,170</b>	<b>21,204</b>	<b>\$24.546B</b>	<b>\$23.600B<sup>5</sup></b>

Statistics based on company-provided data, public documents, industry research and *ARN* estimates.

Revenue comes from U.S. car rental operations only. Fleet, location and revenue numbers represent entire U.S. operations, including franchises.

<sup>1</sup> Does not include affiliate operations.

<sup>2</sup> Fleet and U.S. locations are solely corporate owned. No franchise operations.

<sup>3</sup> *ARN* estimates.

<sup>4</sup> Independents estimates based on available U.S. Census Bureau figures and adjustments for recent openings, closures and consolidation.

<sup>5</sup> Not shown on this chart are separate listings and revenues for Dollar Thrifty, Zipcar and Payless in 2012.

The Alamo Rent A Car, Enterprise Rent-A-Car and National Car Rental brands are part of Enterprise Holdings, which ended its fiscal year July 31, 2012.